ONE OF NORTH AMERICA'S TOP-RATED TIRE & AUTO SERVICE

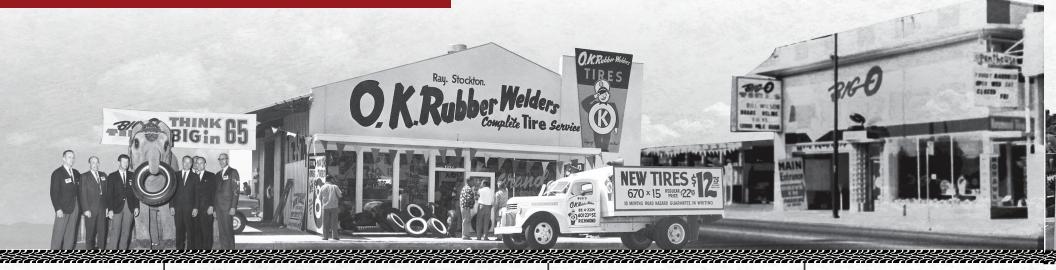
FRANCHISES





BIG 1 TIRES.

THE TEAM YOU TRUST



1962

Buying co-operative founded. First retail store opened.

1974

First Big O-branded tire is born

1982

Big O converts from dealership network to franchise system Big O Tires has become one of North America's largest retail tire franchisors, with more than 440 independently-owned and operated locations in more than 20 states, providing customers with a broad range of automotive services in addition to quality tires, wheels and accessories.

Big O has become an industry role model admired for its innovative approach to franchising and unmatched customer loyalty ratings.



1996

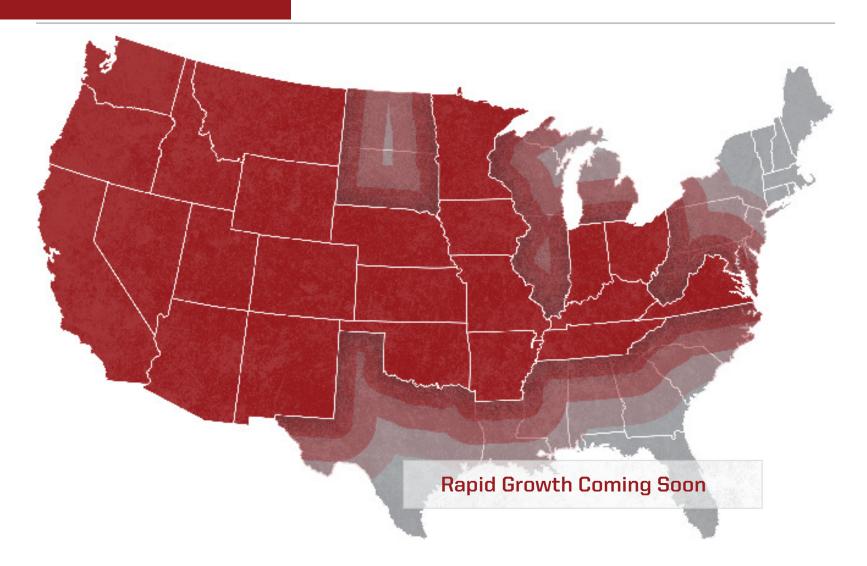
TBC Corporation* acquires Big O Tires

2005

TBC Corporation acquired by Sumitomo Corporation of America TODAY

Big O Tires has over 440 franchised stores in more than 20 states**

OUR FOOTPRINT



TRUST IS A HARD JOB.

There's no way to sugarcoat this: The auto service trade has a bad reputation. Most people have had at least one terrible experience with the industry.

More often than not, customers don't know a lot about the cars they drive, which makes them feel vulnerable. That's why customers stick with an auto service company they trust.

Big O Tires has over 400 franchise stores in the United States and a rich history built upon business owners who have earned customers' trust one interaction at a time.

When Big O joined TBC Corporation, one of the largest and most respected tire marketers in the nation, something amazing happened. The combination of franchised ownership and major corporate backing gave our franchisees independence while also allowing them to draw on the resources of industry giants.

This powerful combination has also given us the flexibility to take a different approach than our competition. Our focus is establishing and maintaining our customer relationships for the long run, rather than today's invoice.

And for our customers, that has made a world of difference.



BIG O TIRES IS A TRUSTED LEADER IN THE TIRE AND AUTOMOTIVE SERVICES INDUSTRY.

WE SELECT ONLY THE BEST, MOST PASSIONATE FRANCHISEES TO JOIN US BECAUSE LEGENDARY CUSTOMER SERVICE IS NOT OPTIONAL. IT'S REQUIRED.

"One word: TRUST. I have come to this Big O location for twenty years because the owner is absolutely honest, knowledgeable about his products and courteous in his approach. A tire is a tire is a tire, but this is really a place that I can trust."

OUR CUSTOMERS DON'T JUST LIKE US: THEY LOVE US.

88.9% of customers who review us rate us at 4 or 5 stars. Nearly 80% of those give us a 5-star rating!

How do we do it?

- ✓ Our five-step **VIP Service** approach to customer retention that teaches our team members to excel at customer service
- ✓ Speed lanes for fast tire installation and basic inspections
- ✓ Exclusive Big O brand products that carry our industry-leading tire service guarantee and warranty
- ✓ Our leading edge retail website, complete with appointment-scheduling capability, user ratings and review-tracking integration
- ✓ Recommended retail pricing/model stock program, which helps ensure the right tires are in-store when your customer needs them



BUILD TRUST IN OUR CUSTOMER AND FRANCHISEE RELATIONSHIPS

DELIVER LEGENDARY CUSTOMER SERVICE

PROVIDE THE HIGHEST QUALITY PRODUCTS AT A GREAT VALUE

GIVE BACK TO OUR COMMUNITIES

ADAPT AND IMPROVE EVERY DAY TO GROW AND WIN IN THE MARKETPLACE

PRESERVE OUR HERITAGE AS WE EXECUTE OUR FUTURE

"Don't reinvent the wheel. Follow the processes and procedures that have been around Big O for a very, very long time. Add to them. Enhance them, but don't try to reinvent the wheel."

IT'S NOT JUST OUR CUSTOMERS WHO LOVE US. OUR FRANCHISEES LOVE US, TOO.

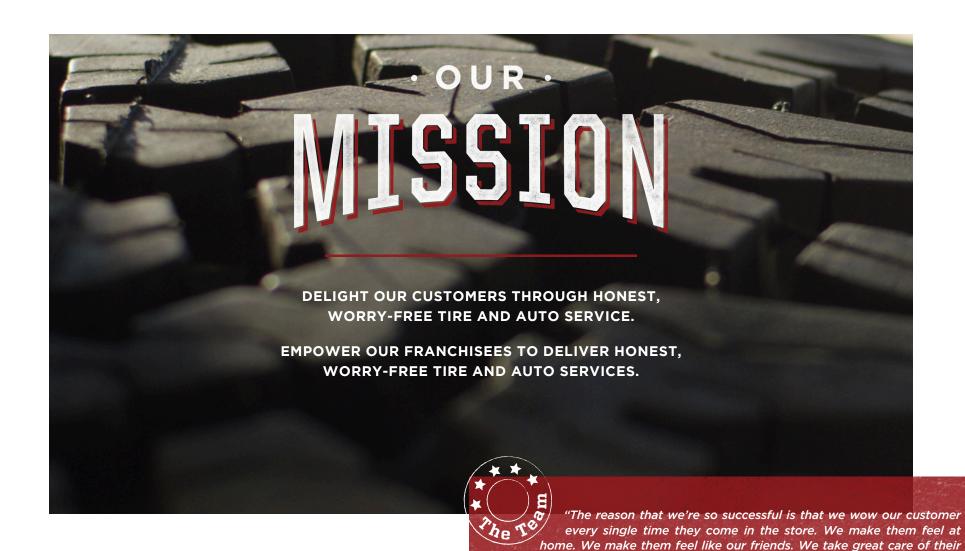
When Big O joined forces with TBC Corporation, something amazing happened.

The combination of independent ownership and the leverage of a major corporation was the business equivalent of mixing peanut butter and chocolate: Incredible!

Our franchisees enjoy the flexibility and versatility of being their own bosses while simultaneously being able to draw on the resources of industry giants.

How do we do it?

- ✓ Dedicated Franchise Business Consultants (FBC) by region
- ✓ Monthly owner's meetings to ensure communication of best practices, product news, marketing and IT strategies
- ✓ Big O Franchise Advisory Council (FAC) plays an integral role in guiding Big O by speaking directly to the executives at Big O's corporate office. When the FAC meets, TBC listens
- ✓ Big O Tire Dealers of America (BOTDA), a non-profit legal entity comprised only of Big O franchisees, created specifically to represent the interests of ALL franchisees
- ✓ Protected territories of at least 50,000 people and a two-mile radius between stores
- ✓ BFF pricing allowing franchisees to purchase products at a price at or below that paid by our competitors



cars and they trust us with that."

Bart Yerxa, Big O Franchisee since 2002

START YOUR ADVENTURE WITH YOUR FEET FIRMLY ON THE GROUND

Big O is committed to helping our franchisees succeed. We give our new franchisees up to seven weeks of immersive training and years of consistent support.

How do we do it?

As a new franchise owner, you'll go through our **New Franchise Orientation** (NFO), a primer designed to help you understand what makes Big O one of the leading tire franchises in North America. More importantly, you will be guided through our experience-focused culture, learning to create outstanding customer encounters each and every time. You will also receive access to our online training site, TBC University, which boasts over 400 cataloged courses, designed to enable your store team to step into their new roles with ease.

New Franchise Orientation provides an extensive insight into customer relations and service techniques. From teaching advanced phone skills to an inclusive overview of our product lines, we set the stage to turn your new franchise into a proud member of "The Team You Trust".

- ✓ 14 Core Big O Courses on best practices and fundamentals including the nitty-gritty of the sales process, bookkeeping, tire changing and mechanical service and repair
- ✓ Guidance and mentoring from tenured, well-performing franchisees
- ✓ Overviews on distribution, finances and supply chain management
- ✓ Extensive documentation with detailed answers about the business including detailed standards, policies and procedures



EXCELLENCE IS A RESULT OF SUCCESSFUL PREPARATION.
TO REMAIN COMPETITIVE, WE MUST CONTINUALLY INVEST
IN OUR FUTURE. THAT MEANS PROVIDING THE RIGHT
TOOLS FOR THE RIGHT JOB AT THE RIGHT TIME.



"Big O Tires has been a part of all my adult life, and I'd like to ride the wave through to retirement"

Rick Zirges, Big O Franchise owner since 1993

WE EMPOWER YOUR BUSINESS WITH:



STATE-OF-THE-ART RETAIL WEBSITE AT WWW.BIGOTIRES.COM

- Supports mobile devices & tablets
- Shop by Vehicle query enabled
- Zip-code-centric customer lead generation
- Managed and updated daily by Big O with the latest promos and deals

BIG O TIRES BUSINESS CENTER, A ONE-STOP DESTINATION FOR:

- Ordering tires
- Ordering shop supplies
- Retail pricing
- Calculating and submitting royalty payments
- Viewing invoices
- Receiving notifications and alerts
- · Storing and viewing core business documents
- · Transferring products and warranties





EXCEPTIONAL FLEET PROGRAM RELATIONSHIP OPPORTUNITIES

- Established partnerships
- Access to major fleet accounts

Local and National opportunities

COMPREHENSIVE POINT OF SALE SYSTEM

- Enhanced performance dashboard with KPI reporting Built-in A/R and A/P functions
- Seamless integration with most accounting software





AWARD-WINNING MULTI-CHANNEL MARKETING

- National marketing fund supports creative content development
- Powerful promotions (TV, radio, print, direct mail & digital)
- Industry-leading digital marketing
- National CRM & SEM programs
- Brand compliance program

GIVE US A CHANCE. YOU'LL LOVE US, TOO.

NEXT STEP

For more information, please contact:

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